



**Cedar Hill Continuing Care Community**  
The care you need, whenever you need it.

November 08, 2016

Stephen T. King, Project Executive  
Congress Building Corp.  
West Peabody Executive Center  
2 Bourbon Street  
Peabody, MA 01960

Dear Steve:

This letter is to personally thank you and your team for your exceptionally hard work on our Village at Cedar Hill expansion project. Your firm's diligence and ability to work with our HUD Lender and their consultants to help the team close the HUD 241 financing were critical to our project's ability to move forward.

Before Congress became involved, the project was on hold without financing. With Congress' efforts and its thorough knowledge of the HUD system, we achieved the financing to expand our assisted living and build a memory care center, our largest expansion to date.

Your and Peter Doran's personal involvement with our team in the value engineering of our project, and in the specialized aspects of assisted living, memory care and building systems, allowed the project to move forward with HUD and be tailored to the way we operate. Today the project is at above 95% occupancy and thriving.

My mother and I want you to know how proud we are of this success and how grateful we are for your persistence in helping us accomplish our dream.

Very truly yours,

Patricia Horn  
Community Executive Director